# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Letter from the Chair</td>
<td>4</td>
</tr>
<tr>
<td>IPMPC Mission</td>
<td>5</td>
</tr>
<tr>
<td>IPMPC Privileges of Membership</td>
<td>6</td>
</tr>
<tr>
<td>Celebrating 20 Years Together</td>
<td>7-8</td>
</tr>
<tr>
<td>2022 by the Numbers</td>
<td>9</td>
</tr>
<tr>
<td>2022 Regional Initiatives</td>
<td>10</td>
</tr>
<tr>
<td>2022 Addressing Important Topics</td>
<td>14</td>
</tr>
<tr>
<td>IPMPC 2022 Member Companies</td>
<td>16</td>
</tr>
<tr>
<td>IPMPC 2022 Board of Directors</td>
<td>17</td>
</tr>
<tr>
<td>IPMPC Secretariat Page</td>
<td>18</td>
</tr>
</tbody>
</table>
Reflecting on 20 Years Together

Watch the IPMPC's 20th Anniversary video to hear past and present IPMPC members' insights on 20 years of collaboration.
DEAR MEMBERS AND PROSPECTIVE MEMBERS OF THE IPMPC,

I am honored to welcome you to the IPMPC’s 2022 annual report. 2022 was another excellent year for the IPMPC. I congratulate and thank all IPMPC participants and member companies for their generous collaboration and engagement.

This past year, the IPMPC accomplished an impressive amount of work in both quantity and quality. The IPMPC supported ten active workstreams and organized timely webinars on priority topics, including the European Health Data Space, Digital AdTech, and China’s Personal Information Protection Law. In addition to the live benchmarking discussions and information-sharing between members during IPMPC meetings, the IPMPC conducted monthly benchmarking surveys and created aggregated reports on critical topics submitted by members. These timely benchmarking initiatives provided invaluable insights into member companies’ approaches to privacy program management and practical implementation of new privacy requirements. Through collaboration between members and with other life sciences stakeholder associations, the IPMPC facilitated crucial discussions to address growing concerns about data localization and restrictions on data transfers. The IPMPC proactively engaged with key regulatory authorities to promote awareness of the need for data transfers to advance health care innovation and delivery.

2022 also marked the IPMPC’s 20th anniversary. In reflecting on this extraordinary milestone, I am very proud of the consortium’s journey. In the past 20 years, the IPMPC has transformed itself into a leading global voice for the life sciences industry and created a true community for privacy professionals. The unique trust and generosity between members and the practical approach to privacy tools and resources continue to distinguish the IPMPC as an organization. I thank the IPMPC for its dedication to advancing innovative and ethical data protection standards to protect patients, advance health care and support business enablement.

As the privacy landscape continues to evolve with emerging technologies and new privacy and privacy-adjacent regulations, I am confident the IPMPC is strategically positioned to continue supporting its members and I look forward with optimism to the coming year!

Xavier Jean
Chair of IPMPC
SANOFI
OUR MISSION

Provide a forum to ensure that the global life sciences industry speaks with one, coherent voice on data privacy issues.

Augment member companies’ data protection capabilities through the development and sharing of industry best practices.

Anticipate and respond to new challenges affecting the protection of health information.

Educate internal and external stakeholders on data protection in the industry and the importance of data innovation.

Advance the protection of individual privacy.
Access to extensive privacy-compliance resources tailored to the needs of the pharmaceutical and medical device industry

Timely analyses of new privacy laws, court decisions, and pharmaceutical and medical device enforcement actions impacting business operations

Updates on global privacy developments and informative, practical discussions with local counsel from around the world

Opportunities to interact with key regulators

Expert insight into how evolving business models could be impacted by privacy laws

Cost-sharing to efficiently leverage budget resources

Regular interaction and benchmarking with industry colleagues facing similar challenges

Legal, project management and logistical support of the IPMPC Secretariat

“The IPMPC addresses a gap in the privacy space by tailoring its focus to pharmaceutical and medical device companies. The IPMPC’s targeted mission ensures the discussions, initiatives, and resources are directly related to issues in the life sciences industry. The IPMPC community is unique. Members are open and willing to share their knowledge and experience with each other, which is invaluable.”

Roslyn Vadala, Cochlear Limited
CELEBRATING 20 YEARS TOGETHER

In the past 20 years, the privacy and data protection landscape has evolved dramatically. Twenty years ago, very few pharmaceutical and medical device companies had formal privacy programs. Today, data protection and the ethical use of data is a top priority in most industries. Throughout this evolution of privacy, the IPMPC has supported its members in their compliance efforts and provided critical thought-leadership in the development of privacy laws and regulations to protect patients and advance health care innovation.

In 2001, leaders at Eli Lilly & Company partnered with members of the Secretariat to lay the foundation for the launch of the International Pharmaceutical Privacy Consortium (IPPC), which was established in January 2002. At the time of launch, three companies committed to engage: Lilly, Pfizer and Abbott. By the end of the first year, 10 companies had joined the consortium. Leaders from the medical device industry, inspired by the IPPC, collaborated with the Secretariat to form the Medical Device Privacy Consortium (MDPC) in 2011. In May 2017, the Boards of these two groups agreed to merge to form one international life sciences privacy consortium, thereafter known as the International Pharmaceutical and Medical Device Privacy Consortium (IPMPC). Today the IPMPC has 40 member companies and a global scope with representatives based in six different continents and initiatives focused on privacy developments in the United States, Europe, Asia-Pacific and Latin America.

When the consortium was first established in 2002, it focused on helping pharmaceutical companies understand their compliance responsibilities under HIPAA and the HIPAA Privacy Rule. The consortium’s scope quickly expanded to address privacy considerations in the European Union, including the EU Data Protection Directive and later the General Data Protection Regulation. One of the pillars of the IPMPC’s foundation is its commitment to constructive and generous collaboration within and beyond the life sciences industry. The consortium has promoted and continues to promote dialogue with a broad range of stakeholders, including Ethics Committees, IRBs, policymakers, DPAs and others around the world.

The IPMPC remains dedicated to facilitating the ethical use of data to support life-changing research and patient care. We are grateful for and proud of the impressive growth and accomplishments achieved over the years and thank all IPMPC members — past and present — for their commitment to privacy and collaborating generously with one another in this unique forum. We look forward to the next 20 years of collaboration on global data privacy issues!
INSIGHTS FROM IPMPC MEMBERS OVER THE YEARS

“The IPMPC established an incredibly highly functional camaraderie among the early pioneers in privacy in the health care industry. In addition to being a lot of fun, it helped establish that sharing non-competitive information by and among industry peers could be incredibly powerful to help companies drive their programs forward.”
– Stan Crosley (Founding Chair of the IPMPC)

“The IPMPC has created a voice that represents the life sciences industry and provides its member companies with a forum to discuss very complex matters and bring legitimacy to the solutions that we jointly determine. In a way, the IPMPC has the ability to funnel the industry’s voice.”
– Alejandro Gené (Bristol Myers Squibb / Chair of IPMPC, 2023-24)

“The IPMPC has played a fundamental role in my career as a privacy professional because it creates opportunities for me to develop and become a better privacy expert. The practical tools and resources created by the IPMPC make me more efficient as a privacy professional. Additionally, the ability to collaborate in an inclusive and diverse environment with people from different backgrounds and nationalities is invaluable.”
– Efstathia Gkika (Baxter / IPMPC Board Member, Co-Chair of the European Working Group)

“The IPMPC was my first exposure to the importance of how an industry group with a common set of interests can solve much bigger problems than one single company can solve on its own. In the early years of the consortium, the IPMPC played a critical role in bringing together people who were committed to handling data in a responsible way, whether they were scientists, compliance professionals or legal professionals. The IPMPC helped the industry recognize the importance of a privacy professional’s role in the business.”
– Hilary Wandall (IPMPC Chair, 2010-11)

“The IPMPC has been a great learning opportunity. It has been a way for me to increase my network, to challenge how I understand the privacy profession and to grow as a privacy professional.”
– Amy Papili (AstraZeneca / IPMPC Board Member)

“I am very grateful for the IPMPC’s global scope, which allows for in-depth discussions about regional privacy considerations. The Latin America Roundtable has expanded my privacy knowledge of important developments and trends in the region. The Roundtable’s pragmatic, operational approach is designed to support the privacy professional navigating through the day-to-day privacy responsibilities within their company.”
– Teresa Patraquim da Conceição (Novartis / Co-Chair of Latin America Roundtable)
### By the Numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Quantity</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2022</strong></td>
<td></td>
</tr>
<tr>
<td>Years of generous collaboration</td>
<td>20</td>
</tr>
<tr>
<td>Member companies</td>
<td>40</td>
</tr>
<tr>
<td>Active work streams</td>
<td>10</td>
</tr>
<tr>
<td>Teleconferences and virtual meetings</td>
<td>100+</td>
</tr>
<tr>
<td>Attendees at IPMPC roundtables over 2022</td>
<td>1,200+</td>
</tr>
<tr>
<td>Templates, summaries, and additional resources developed</td>
<td>40+</td>
</tr>
<tr>
<td>Comprehensive aggregated benchmarking surveys addressing a wide range of topics submitted by over 30 member companies</td>
<td>12</td>
</tr>
<tr>
<td>Meetings to coordinate and share information among leading life sciences trade associations</td>
<td>8</td>
</tr>
<tr>
<td>Submitted responses on regulatory guidance and proposed legislation</td>
<td>5</td>
</tr>
<tr>
<td>Presentations from guest thought leaders</td>
<td>8</td>
</tr>
</tbody>
</table>

*Inaugural MedTech Europe, EFPIA and IPMPC briefing meeting following IAPP Global Data Protection Congress in Brussels*
European Working Group

In 2022, the European Working Group focused on evolving privacy and privacy-adjacent regulations in Europe, increasing lack of harmonization between supervisory authorities within Europe, and enforcement trends from the European Data Protection Authorities. Working group members engaged in benchmarking discussions about anonymization and secondary use, international data transfers and the European Union-U.S. Data Privacy Framework, and decentralized clinical trials. In 2023, the working group will monitor and share updates on privacy developments and broader privacy-adjacent regulatory developments in Europe, engage with supervisory authorities and submit comments on key consultations, collaborate with industry stakeholders, and support discussions and benchmarking on priority topics.

2022 Accomplishments

- Monitored privacy developments in Europe and provided summaries of key changes, including the EU-U.S. Transatlantic Data Privacy Framework, EDPB’s Guidance on Data Subject Access Requests, European Data Strategy and European Health Data Space, and the United Kingdom’s Data Regime developments
- Organized joint meeting with EFPIA and MedTech Europe members in Brussels to discuss data protection considerations for the life sciences industry
- Coordinated with MedTech Europe and ABHI to submit a joint response to the UK ICO Consultation on Anonymisation, Pseudonymisation, and Privacy Enhancing Technologies
- Submitted IPMPC response to UK ICO Consultation on Draft Guidance on Research Provisions
- Organized meeting with the UK DCMS Data Strategy Team to share IPMPC’s perspective on the importance of transatlantic data flows for purposes of scientific research and health care innovation
United States Working Group

In 2022, the U.S. Working Group organized more than 30 meetings, including working group meetings, U.S. Strategic Initiative Team meetings, and webinars addressing digital ad tech and the “U.S. Privacy Landscape for IPMPC Government Affairs Colleagues.” Working group discussions in 2022 focused on state privacy legislation, state genetic and biometric privacy legislation and litigation, and federal privacy developments. In 2023, the working group will monitor and respond to new and ongoing privacy developments at the federal and state level, update the U.S. State Privacy Toolkit as needed for implementation of new privacy requirements in 2023, and engage other industry stakeholders and coordinate on responding to new state and federal legislation.

Charlie Blanchard  
U.S. Working Group Co-Chair  
AMGEN

Katherine “Katie” Fierek  
U.S. Working Group Co-Chair  
ELI LILLY AND COMPANY

2 0 2 2 A C C O M P L I S H M E N T S

Resources:

► Developed a comprehensive U.S. State Privacy Toolkit, including nearly 20 guidance documents, templates and policies to support member companies’ compliance efforts with the existing state privacy laws in California, Colorado, Connecticut, Utah and Virginia

► Created and regularly updated the 2022 State Privacy Legislation Tracker

► Developed a Genetic Privacy Law Workbook

► Created step-by-step compliance guide for FTC Guidance on Health Breach Notification Rule

Webinars:

► Held IPMPC webinar on the “U.S. Privacy Landscape for IPMPC Government Affairs Colleagues”

► Organized two IPMPC sessions to educate members on digital ad tech and the related privacy implications and practical considerations for life sciences companies

Advocacy:

► Submitted joint comments with Biocom California on first draft of proposed regulations implementing CPRA

► Submitted joint comments with Biocom California and California Life Sciences Association on modified proposed regulations implementing CPRA
Asia-Pacific Roundtable

In 2022, the Roundtable held quarterly meetings that addressed privacy developments in the region and practical benchmarking questions. Roundtable discussions focused on privacy compliance in China, amendments to Japan’s Act on the Protection of Personal Information, evolving privacy legislation in the overall Asia-Pacific region, and benchmarking about data localization, updating consents and privacy notices, privacy training in Asia, and managing binding corporate rules in Asia. In 2023, the Roundtable plans to continue monitoring and responding to privacy developments in the Asia-Pacific region with a particular focus on China, Japan, Vietnam, India and Australia.

2022 ACCOMPLISHMENTS

- Organized quarterly Roundtable discussions on priority topics, including:
  - Presentation and benchmarking discussion on privacy compliance in China
  - Presentation on Asia-Pacific Privacy Legislation
  - Benchmarking discussions on privacy training in Asia, data localization decree in Vietnam, and managing binding corporate rules in the Asia-Pacific
  - Presentation by local counsel on Amendments to Japan’s Act on the Protection of Personal Information
- Developed Asia-Pacific Privacy Legislation Landscape Tracking Chart
- Launched China Privacy Compliance Roundtable

Agatha O’Malley
Asia-Pacific Roundtable Co-Chair
OTSUKA

Viola Pan
Asia-Pacific Roundtable Co-Chair
ORGANON
Latin America Roundtable

In 2022, the Latin America Roundtable organized several roundtable meetings on privacy developments in the Latin America region and facilitated benchmarking discussions on key areas of interest. The IPMPC welcomed privacy experts from jurisdictions in Latin America to join Roundtable meetings and share on-the-ground insights on new privacy requirements and considerations for implementation. The Roundtable supports valuable collaboration and information-sharing with a diverse group of individuals from many countries in Latin America as well as the United States and Europe. In 2023, the group will hold quarterly roundtable discussions, develop additional resources, engage supervisory authorities and respond to consultations on new privacy regulations, and consider opportunities to collaboration with other industry stakeholders in Latin America.

2022 ACCOMPLISHMENTS

- **Roundtable Session on Managing Data Subject Requests**: Privacy experts from other industries and local counsel from Brazil, Colombia and Mexico joined this roundtable to provide an overview of requirements for data subject requests and practical considerations to managing requests.
- **Roundtable Session on Data Privacy Compliance Brazil**: Local counsel from Brazil provided a presentation on the current privacy landscape in Brazil and managing international data transfers.
- **Roundtable Session on Recent Privacy Developments in Latin America**: This session provided a presentation on Brazil’s Data Protection Authority (ANPD) regulations, guidelines and public consultations and a presentation on Argentina’s proposed Personal Data Protection Law.
- **Advocacy**: The IPMPC Latin America Roundtable submitted comments to the Brazil ANPD Consultation on International Data Transfers.
In addition to the regional working groups and roundtables, the IPMPC also supported several initiatives on priority topics:

**HR PRIVACY ROUNDTABLE**
The HR Privacy Roundtable focuses on privacy issues in the context of human resources and employee data. In late 2022, the Roundtable held a series of weekly meetings to address the sunset of the employee exemption under the California Privacy Rights Act.

**INTERNATIONAL DATA TRANSFERS PROJECT TEAM**
The International Data Transfers Project Team met monthly in 2022 to facilitate discussions on key challenges presented by data localization trends and requirements for data transfers. The group closely monitored the development of the European Union and U.S. Data Transfer Framework and provided timely updates and summaries on enforcement trends related to international data transfers. The team also expanded its impressive library of resources for compliance with international data transfer requirements.

**MEDICAL DEVICE ROUNDTABLE**
The Medical Device Roundtable addresses privacy considerations specific to medical device companies and those companies entering the digital health space. In 2022, the Roundtable organized member-led roundtables on the following topics:

- Interconnectivity and the Internet of Things
- The Interplay between draft AI Regulation & GDPR
- Clinical Trials in Medical Devices
- EU Medical Devices Regulation and Key Considerations for Medical Device Companies

**GENETIC SAMPLES COLLECTION AND USE PROJECT TEAM**
The Genetic Samples Collection and Use Project Team aims to establish a common understanding of the basic science behind genetic and genomic research, as well as common understanding of the meaning of different terms in this space. In 2022, the group developed a draft white paper on Genetic Information and Health Research. The draft paper will be finalized in early 2023.

**PRIVACY STEWARDSHIP & PRIVACY CHAMPIONS PROJECT TEAM**
The Privacy Stewardship & Privacy Champions Project Team provides a forum for members to discuss key challenges and potential solutions, and share best practices, in developing privacy champion programs and increasing awareness of privacy initiatives within the business. In 2022, the project team met regularly for open benchmarking discussions, organized a joint roundtable between privacy and information governance colleagues to discuss privacy program practices and structure, facilitated resource crowdsourcing to support member companies’ Data Privacy Day celebrations, and developed a library of member company’s sample privacy champion job descriptions.
2022 IPMPC INITIATIVE SPOTLIGHT:
THE CHINA PRIVACY COMPLIANCE ROUNDTABLE

In early 2022, the IPMPC Asia-Pacific Roundtable launched a new roundtable series focused on supporting implementation efforts and discussing compliance challenges related to China’s Personal Information Protection Law (PIPL), Cybersecurity Law (CSL), and Data Security Law (DSL). The IPMPC China Privacy Compliance Roundtable held frequent meetings to provide members with an opportunity to discuss these topics, including cross-border data transfers and data localization, privacy impact assessments and privacy by design, the overlap between PIPL, CSL and DSL, and approaches to different types of data under the PIPL.

The China Privacy Compliance Roundtable also organized a panel session on privacy compliance in China with local consultants and counsel. Nearly 100 IPMPC members joined this timely and informative panel session. The panelists addressed practical guidance for general compliance, cross-border data transfers, specific consent requirements, appointing data protection officers, conducting clinical trials, managing important data and completing privacy impact assessments.

MEMBER INSIGHTS ON THE CHINA PRIVACY COMPLIANCE ROUNDTABLE

“The IPMPC China Privacy Compliance Roundtable provided informative, helpful updates on legal developments and gave members an opportunity to share our experiences as we prepared for compliance with the different privacy laws in China. The regular meetings allowed members to share the latest trends and the detailed presentations and benchmarking surveys were very insightful. It is great to know other privacy professionals in the same industry within the Asia-Pacific region and it is valuable to know different practices and approaches.”

– Midco Leung, Stryker

The IPMPC Asia-Pacific and China Privacy Compliance Roundtables bring privacy professionals together to share our knowledge and provide opportunities to improve the culture of privacy and influence the life sciences industry. Members participating in the China Privacy Compliance Roundtable actively participate and are willing to actively participate in discussions, ask questions and share insights.”

– Viola Pan, Organon
IPMPC 2022 MEMBER COMPANIES

3M
ABBOTT LABORATORIES
ABBVIE
ADAPTIVE BIOTECHNOLOGIES
AMGEN
ASTELLAS PHARMA
ASTRAZENECA
BAXTER
BECTON, DICKINSON AND COMPANY
BEIGENE
BIOMARIN
BOEHRINGER-INGELHEIM
BRISTOL MYERS SQUIBB
COCHLEAR LIMITED
COOK MEDICAL
ELI LILLY AND COMPANY
FRESENIUS MEDICAL CARE
GENENTECH/ROCHE
GILEAD SCIENCES
GSK
IDORSIA
INCYTE
JAZZ PHARMACEUTICALS
JOHNSON & JOHNSON
KYOWA KIRIN
MODERNA
NOVARTIS
NOVO NORDISK
ORGANON AND COMPANY
OTSUKA PHARMACEUTICAL COMPANY
PFIZER
PHILIPS HEALTHCARE
REGENERON PHARMACEUTICALS
SANOFI
SEAGEN
STRYKER
SUNOVION PHARMACEUTICALS
TAKEDA PHARMACEUTICAL COMPANY
VERTEX PHARMACEUTICALS
ZENTALIS
2022 BOARD OF DIRECTORS

IPMPC 2022 Planning Committee: Charlie Blanchard (Amgen), Theresa Niland (Astellas), Megan Charlesworth (Cook Medical), Audrey Mills (Eli Lilly), Rachel Ralston (Jazz Pharmaceuticals), Joanna Levin (Pfizer), Gloria Greco (Stryker)

3M
Melia Arnett-Archie

ABBOTT LABORATORIES
Jacob Springer

ABBVIE
Eric Berman
Fran Wiet

ADAPTIVE BIOTECHNOLOGIES
Alea Garbagnati

AMGEN
Charlie Blanchard
Emily Mason

ASTELLAS PHARMA
Theresa Niland
Antonios Roussos

ASTRAZENECA
Laura Marchant
Amy Papili

BAXTER
Mary Deligianni
Efstathia Gkika

BECTON, DICKINSON AND COMPANY
Luca Nevano

BEIGENE
João Barreiro

BOEHRINGER-INGELHEIM
Catherine Williams

BRISTOL MYERS SQUIBB
Luis Vilarin

COOK MEDICAL
Megan Charlesworth

ELI LILLY AND COMPANY
Laura Donahue
Audrey Mills

FRESENIUS MEDICAL CARE
Bobby Rao
Dorene Stupski

GENENTECH/ROCHE
Kimberly Gold
Florian Zabel

GILEAD SCIENCES
Danielle Manner

GSK
Hugues Berlemont

INCYTE
Amy Anderson

JAZZ PHARMACEUTICALS
Rachel Ralston
Jessica Vialle

JOHNSON & JOHNSON
Ivelisse Clausell
Winston Khoo

KYOWA KIRIN
Catherine Clemons
Tara D’orsi

MODERNA
Zoe Philippides

NOVARTIS
Ashley Bashore
Maria Chiara-Atzori

NOVO NORDISK
Lise Nordskov Nielsen
Amie Philips Pablo

ORGANON AND COMPANY
Terry-Ann Cooper
Kelly Tyler

OTSUKA PHARMACEUTICAL COMPANY
David McKinney
Agatha O'Malley

PFIZER
Patrice Ettinger
Joanna Levin

PHILIPS HEALTHCARE
Joyce Musante

REGENERON PHARMACEUTICALS
Ericka Watson

SANOFI
Corey Dennis

SEAGEN
Elizabeth Smith

STRYKER
Gloria Greco

SUNOVION PHARMACEUTICALS
Patrick Mooty
Jonathan Sayegh

TAKEDA PHARMACEUTICAL COMPANY
Rachel Chapman
Nick Tyler

VERTEX PHARMACEUTICALS
Sara Berkson
Michael Bullard
Secretariat

The law firm of Faegre Drinker Biddle & Reath LLP serves as Legal Counsel and Secretariat to the IPMPC. Composed of attorneys, scientists, and project managers, the Consortia Management Team forms and supports life sciences industry collaborations that help companies throughout the world address complex topics of mutual interest. For more than 25 years, the team’s work with these collaborations has focused on issues impacting the pharmaceutical and medical device industries.

For more information and to stay up to date on IPMPC activities, visit www.ipmpc.org and follow the IPMPC's LinkedIn Page.

IN SUPPORT OF THE IPMPC, THE SECRETARIAT:

- Prepares legal analyses and drafts compliance and training tools and materials
- Coordinates regular industry benchmarking
- Facilitates dialogue, consensus-building, and governance
- Manages outreach and legislative contacts
- Organizes teleconferences, meetings, and workshops
- Prepares meeting agendas, summaries, and presentations
- Serves as antitrust counsel

IPMPC MEMBERSHIP INQUIRIES

Membership in the IPMPC is open to research-based medical device and pharmaceutical companies. Because membership is at the company level, members enjoy unlimited participation on IPMPC working groups and IPMPC educational webinars.

For questions about the IPMPC’s priorities, progress, or membership, please email info@ipmpc.org or contact:

<table>
<thead>
<tr>
<th>Name</th>
<th>Email</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mary Devlin Capizzi</td>
<td><a href="mailto:mary.devlincapizzi@faegredrinker.com">mary.devlincapizzi@faegredrinker.com</a></td>
<td>+1 202 230 5101</td>
</tr>
<tr>
<td>Peter A. Blenkinsop</td>
<td><a href="mailto:peter.blenkinsop@faegredrinker.com">peter.blenkinsop@faegredrinker.com</a></td>
<td>+1 202 230 5142</td>
</tr>
<tr>
<td>Maureen Donahue Hardwick</td>
<td><a href="mailto:maureen.hardwick@faegredrinker.com">maureen.hardwick@faegredrinker.com</a></td>
<td>+1 202 230 5133</td>
</tr>
<tr>
<td>Reed Abrahamson</td>
<td><a href="mailto:reed.abrahamson@faegredrinker.com">reed.abrahamson@faegredrinker.com</a></td>
<td>+1 202 230 5672</td>
</tr>
<tr>
<td>Clare Kuzma Sullivan</td>
<td><a href="mailto:clare.kuzma@faegredrinker.com">clare.kuzma@faegredrinker.com</a></td>
<td>+1 202 230 5331</td>
</tr>
</tbody>
</table>